



Public Relations Offices in the Great City Schools

October 2013 9th Survey

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Public Relations Offices: An Executive Summary

In an effort to determine the structure and function of Public Relations (PR) offices in our member districts, the Council of the Great City Schools distributed a survey requesting information on these offices. This is the Council's ninth survey on PR offices; the first one was published in 1997.

Of the Council's 66 districts, 45 are included in the survey. The PR offices displayed many similarities, but also ranged in size and budget.

- Thirty-three districts (71%) have PR offices with staff between 5 and 20 people
- Seven of the districts (17%) have PR offices with staff of fewer than 5 people.
- Four districts (12%) have PR offices with staff of more than 20 people.
- Eleven districts (38%) have PR budgets between \$250,000 and \$750,000.
- Twenty districts (62%) have PR budgets greater than \$750,000.

PR offices in the Great City Schools often encompass different functions and are located in different departments. However, the survey indicated that most of the PR offices are either in Communications, Public Information or Community Relations Departments. The departments also vary in function and structure as seen in the attached organizational charts (see Appendix A).

- Houston Independent School District has the largest staff with approximately 130 people but their Communications Department includes Media Relations, Strategic Partnerships, Multimedia, Family and Community Engagement, HR Strategic Communications and Bond Communications. Toledo has the smallest staff with two people.
- Nineteen districts have their PR offices handle television operations.
- Twenty-five districts have web masters on their PR staffs.
- Eleven districts have switchboard operators or customer service support on their PR staffs, four districts handle print operations and 10 have translators or provide translation services.
- Facebook and Twitter are the most widely used social media (40 districts).

The Districts that responded to the PR Offices Survey

Providence

Guilford County Albuquerque Anchorage Houston Austin Jacksonville **Baltimore** Jefferson County Boston Kansas City Bridgeport Little Rock Charlotte Long Beach Cincinnati Los Angeles Miami-Dade County Clark County Cleveland Minneapolis Dallas Nashville Dayton Norfolk Denver Oklahoma City **Orange County** Des Moines Palm Beach Detroit Fort Worth **Portland**

Fresno

Richmond Rochester Sacramento Saint Louis Saint Paul San Diego San Francisco Santa Ana Shelby County Toledo Wichita

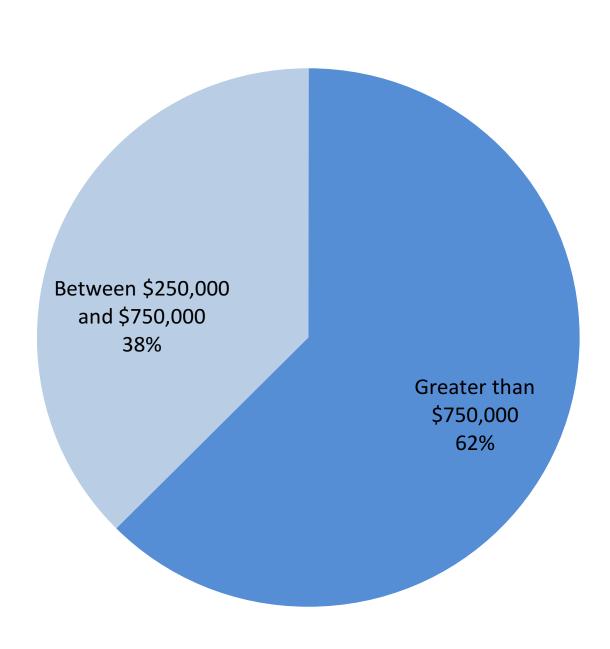
District	District Size	Total Staff	Fewer than 5	Between 5 and 20	More than 20	Total Budget	Between \$250,000 and \$750,000	Greater than \$750,000
Albuquerque	86,922	8.0		X		\$498,035	X	
Anchorage	48,500	14.0		X		\$1,764,152		X
Austin	86,000	24.0			X	\$1,900,000		X
Baltimore	84,748	10.0		X		\$1,228,356		X
Boston	58,000	6.0		X		\$674,904	X	
Bridgeport	20,000					n/a		
Charlotte	144,000	12.0		X		\$1,900,000		Х
Cincinnati	33,000	6.0		X		\$998,224		Х
Clark County	311,429	11.0		X		\$2,000,000		Х
Cleveland	40,871	9.0		X		n/a		
Dallas	157,000	34.0			X	\$1,105,574		х
Dayton	14,515	3.0	X			n/a		
Denver	84,424	17.0		X		n/a		
Des Moines	32,000	6.0		X		\$150,000		
Detroit	49,435	6.0		X		\$1,300,000		X
Duval County	124,918	8.0		X		n/a		
Fort Worth	80,000	22.0		X		n/a		
Fresno	72,000	8.0		X		\$1,237,787		X
Guilford County	72,500	7.5		X		\$422,869	X	A
Houston	204,000	128.0			X	n/a		
Jefferson County	101,000	10.0		X	A	\$597,900	X	
Kansas City	16,500	6.0		X		\$750,000	X	
Little Rock	25,000	5.0		X		n/a	<u> </u>	
Long Beach	81,000	3.0	X	, A		n/a		
Los Angeles	650,000	9.0	A	X		\$1,000,000		X
Miami	345,944	20.0		X		\$1,693,310		X
Minneapolis	34,000			X		\$1,700,000		X
Nashville	82,000	8.0		X		\$969,300		X
Norfolk	33,000	10.0		X		n/a		
Oklahoma City	44,600	+		X		\$1,120,207		X
Orange County	183,562	33.0		A	X	\$2,120,770		X
Palm Beach	178,000	14.0		X		\$985,000		X
Portland	47,000		X			\$647,000	X	
Providence	23,600	4.0	X			\$512,000	X	
Richmond	23,000			X		n/a		
Rochester	28,600	6.0		X		\$890,000		X
Sacramento	44,000		X	1		\$669,907	X	
Saint Louis	27,500			X		\$1,591,067	**	X
Saint Paul	39,000	13.0		X		\$1,893,000		X
San Diego	132,000	9.0		X		n/a		
San Francisco	56,000	5.0		X		\$552,649	X	
Santa Ana	56,000		X	Α		\$419,553	X	
Shelby County	140,000		Λ	X		n/a	A	
Toledo	23,000		X	Λ		\$253,900	X	
Wichita	50,639		Λ	X		\$949,260	Λ	X
TOTALS	30,037	13.3	7		4	ΨΣΤΣ,Δ00	11	20

Public Relations Office Size in the Great Cities

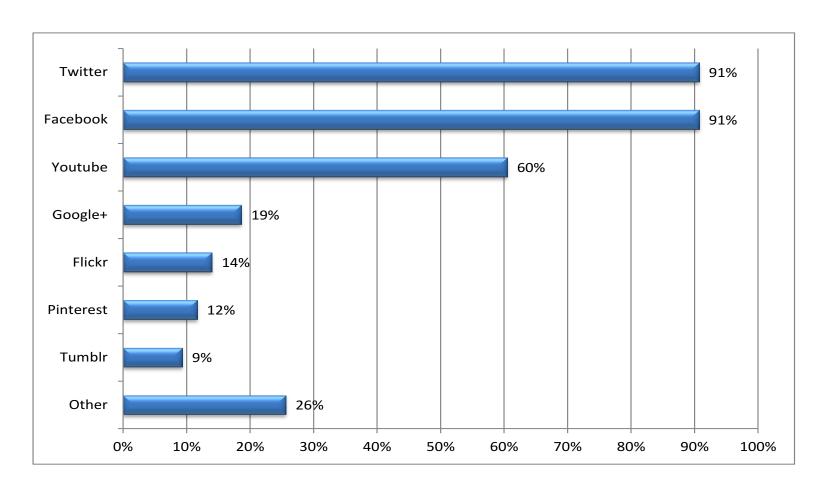
More than 20 12% Fewer than 5 17%

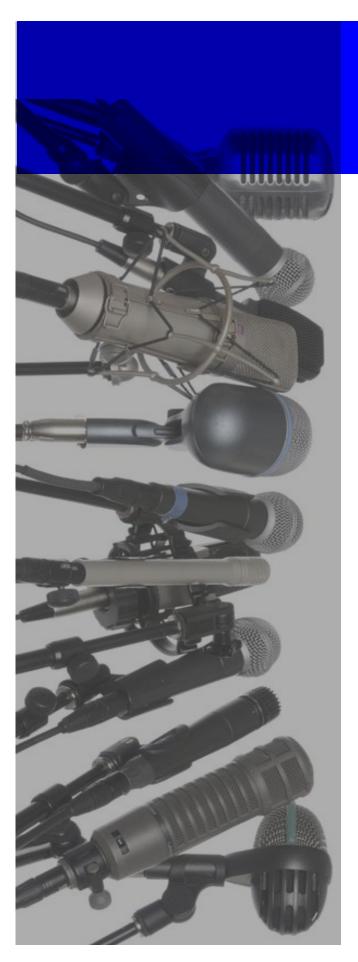
Between 5 and 20 71%

Budgets of Public Relations Offices in the Great Cities



Social Media Use in the Great Cities





Summary of Description of Public Relations Offices

The following descriptions of the PR offices will not be able to cover the huge amount of material submitted for the survey, but will present a snapshot of the organization of the offices and those responsibilities closely aligned with public relations. The following information includes the name of the district, the number of k-12 students enrolled in the district, the department charged with public relations responsibilities, the staff within the department, their budget, and a summary of the department's responsibilities. Districts also listed their use of consultants as well as their use of social media. Below are the symbols for social media.



Facebook (online social network)



Twitter (online social network)



YouTube (video-sharing website)



Google+ (social network)



Instagram
Instagram
(photo sharing app)



Tumblr (blogging platform)



LinkedIn (social networking website for professionals)



Vimeo (video sharing website)



Flickr (photo sharing)



Pinterest
(content sharing service that allows members to "pin" images to virtual boards)



Albuquerque Public Schools

Enrollment: 86,922 Budget: \$498,035

Communications

Executive Director
Director
Manager of Marketing/Communications
Communications Specialist
Executive Administrative Assistant

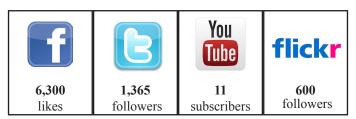
Web Editor*
Web Technical Writer*
Web Graphic Designer*

(* While the web editor, writer and graphic designer report to the Communications Department, they are funded out of the Technology Department)

The Communications department oversees the internal and external communications for the district with approximately 87,00 students, 11,500 employees, 62 departments and 142 school sites. In addition, the department handles media relations, marketing and promotions, print and online publications, event planning, alumni and parent and community engagement, social media and website mangagement, public records, crisis communications, management of the parent notificiation system, campaigns for capital projects including bonds and mil levies, video production, student recruitment for magnet school programs, outdoor advertising and graduation planning.

Consultants: Web maintenance/consultants-\$150,000, Contracted photographer-\$10,000

Social media is handled by the marketing manager on Facebook; the three other communications personnel on Twitter and the website team on YouTube and Flickr. Ten hours a week is the average amount of time spent on social media.



Anchorage School District



Enrollment:48,500 Budget: \$1,764,152

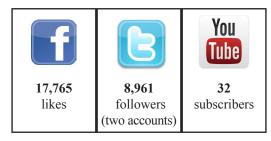
Communications

Executive Director Senior Communications Specialist Senior Web Specialist Web Content Specialist Media Production Specialist (2) Publications Supervisor Publications Technician Offset Equipment Operator (2) Digital Copy Center Operator Executive Secretary Customer Service Receptionist

Anchorage School Districts's **Communications Department** supports Anchorage's students, staff and the community by providing accurate and timely information about student achievement, *Destination 2020*, budget and other district initiatives. By working collaboratively with the superintendent, departments and schools, we're able to support them in achieving their goals, as outlined in *Destination 2020*, by communicating clearly and effectively. We focus our efforts on media relations, marketing and promotions, strong internal communications with our staff, crisis communications, event planning, television operations, public records, website and social media. Communications produces many publications, like our annual report to the community, *Expect the Best*; our weekly employee e-newsletter, *Inside ASD*; our monthly parent and community e-newsletter, *ASD Connect*; and more. Communications also supports schools and departments with its Publication Services (print shop and digital copycenter) and ASD-TV operations. We also maintain the district's website and produce content for ASD's social media accounts.

Consultants: School bond campaign- \$12,000

Social media is handled by the senior communications specialist on Facebook, senior web specialist on Twitter and media production specialist on YouTube. Collectively, the executive director and senior communications specialist oversee all social media communications. Ten to 12 hours a week is the average amount of time spent on social media.





Austin Independent School District

Enrollment: 86,000 Budget: \$1,900,000

Department of Communications and Community Engagement

Executive Director
Executive Assistant
Professional Assistant to the Executive

TV/Channel 22 Supervisor
TV/Channel 22 Specialist (3)

Assistant Director for Communications
Manager, School and District Relations

Communication Coordinator, School & District Relations(2)

Communications Coordinator, Facilities

Media Relations Supervisor Media Relations Coordinator

Web Manager

Assistant Director for Community Engagement Community Engagement Coordinator, District-wide Community Engagement Coordinator, Facilities Events and Stakeholder Engagement

Events and Stakeholder Engagement Multicultural Outreach Coordinator Translation and Interpretation Supervisor

Translators/Interpreters (3)

The **Department of Communications and Community Engagement's** mission is to build stronger links with employees, parents, families and the community. The department is charged with engaging all of the district's diverse communities and informing all publics of district policies, programs, services, successes, challenges and opportunities.

Communications office

The communications team supports schools and departments by sharing information and promoting news about our schools to the many publics we serve. This office comprises the media relations, school and district relations, web services and channel 22 teams.

Community engagement office

The community engagement team creates opportunities for public input and meaningful engagement using linguistically and culturally effective strategies. This office comprises the engagement, events, multicultural outreach, and translation and interpretations teams.

Consultants: Web services - \$35,000; Project management - \$40,000; Community engagement support - \$40,000; Communications/marketing/creative support - \$20,000; Graphic Designer - \$20,000; Photographers - \$15,000; Techs (audio, TV, production) - \$70,000; Translators - Agency/Independent- \$60,000

Social media is handled by multiple people within the department. Seven hours a week is the average time spent on social media.



Baltimore City Public Schools



Enrollment: 84,748 Budget: \$1,228,356

Communications within the Engagement Office- along with Partnerships, Family and Community

Engagement

Communications Director
Technology Manager
Communications Specialist-Media and Design
Communications Specialist-Major Initiatives
Attendance Communications Coordinator
Communications Specialist-District Publications
CTE Partnership Communications Coordinator

Communications Specialist-Integrated Technology Production Assistant

The Communications, within the Engagement Office handles all district communications--internal and external--and provides communications support to the district's 200 schools and programs. The office oversees three district websites including the main district site, employees site and a site for and about our students as well as provide support to 200 school websites, including weekly trainings for web managers. The office also manages the district cable TV channel; shoots and produces video content for cable TV and websites; handles all major publications for the district; all CEO communications and major initiative communications, all media contacts and public information requests; manages the district's automated call system and train schools on the system; develops and implements the district's overall communications strategy; develops communications strategies for discreet projects, bodies of work; develop and maintain district identity system, style guide, etc.; provide crisis communications and marketing support to schools; and handle social media for the district.

Consultants: We currently have a contract with an outside video production firm to supplement our own content generation for the cable TV channel - \$69,000 per year. We use external translation services. We contract annually for robocall and e-blast services and CMS support. Lastly, we manage a requirements contract for the district for design and printing support. It is a three-year contract with a cap of \$1.5 million a year, we spend about \$300,00 a year about half of which comes out of the communications budget.

Social media is handled by the entire team. One hour a week is the average time spent on social media.

Social Media At-A-Glance:



3,662 followers



Boston Public Schools

Enrollment: 58,000 Budget: \$674,904

Communications Office

Chief Communications Officer Publications Specialist
Director of Media Relations Translations Manager
Communications Specialist Administrative Assistant

The **Boston Public Schools (BPS) Communications Office** oversees strategic messaging, media relations, social media, print publications and translations for the District. We work closely with three other offices: the Office of Family and Student Engagement, the Office of Community Engagement and Welcome Services to inform families and the community about the Boston Public Schools.

Social Media At-A-Glance:

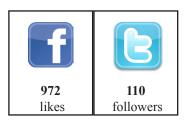


Social media is handled by three people. Twenty hours a week is the average time spent on social media. This includes targeted web messaging. We maintain the main BPS website (bostonpublicschools.org) and issue sites, such as bostonschoolchoice.org, which were used during specific outreach and community engagement campaigns informing and driving particular policy decisions. We also generate weekly social media blast newsletters which tie directly to conversations we are having on Facebook and Twitter.



Bridgeport Public Schools (Bridgeport, Conneticut)

Enrollment: 20,000 Social Media At-A-Glance:



Charlotte-Mecklenburg Schools



Enrollment: 144,000 Budget: \$1,900,000

Communications

Chief Communications Officer

Director of Media Relations

Media Relations Specialist (3)

Manager, Internal Media and Communications

Administrative Assistant (2)

Communications Strategy Specialist

Senior Editor

Web Media Specialist

Social Media Specialist

The Communications department is responsible for 1) all media relations efforts including biweekly media briefings, 2) district-wide communication efforts through the use of our communication channels including our website, intranet sites, CMSTV station, social media sites and newsletters, 3) community engagement efforts such as town hall meetings and engagement surveys, 4) helping to build principal capacity to market their schools as schools of choice and 5) the overall effort to drive a culture of communication that engenders employee engagement and strengthens public trust.

Consultants: Call System (BlackBoard Connect) - \$500,000, K12 *Insight* (survey and community engagement management) - \$180,000

Social media will be handled by the social media specialist, a newly created position. Two percent a week is the average time spent on social media at this point.





Cincinnati Public Schools

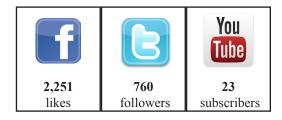
Enrollment: 33,000 Budget: \$998,224

Public Affairs Department

Director
Manager of Marketing and Community Relations
Assistant Communications Manager
Coordinator of Community Learning Centers
Senior Graphic Designer
Administrative Assistant

The **Public Affairs Department** coordinates all internal and external communications, handles content development and management of the district's web sites, oversees media relations, and manages the district's Community Learning Center partnerships. Additional responsibilities include leadership communications support for the Superintendent and Board of Education, event planning, publications, marketing, advertising and public relations.

Social media is handled by the manager of marketing and community relations. Five hours a week is the average time spent on social media.



Clark County School District (Las Vegas, NV)



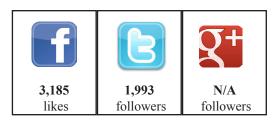
Enrollment: 311,429 Budget: \$2,000,000

Communications Office

Chief Communications Officer Press Secretary Publications Specialist Communications Assistant Secretary Photographer Internal Communications Manager Ethnic Outreach Specialist TV and Web Production Specialist Officer Manager Office Specialist

The Communications Office is responsible for sharing timely and accurate information, on behalf of the nation's fifth largest school district, with all members of the community, including more than 37,000 employees, 311,000 students and their families, as well as television, radio and newspaper outlets from throughout the world. The office also oversees media relations, print and online publications, event planning, alumni and parent and community engagement, social media and website, strategic communications, crisis response and photography and filming services.

Social media is handled by the communications assistant and the TV & Web production specialist. Five hours a week is the average time spent on social media.





Cleveland Metropolitan School District

Enrollment: 40,871

Communications & Family/Community Relations Department

District Communications Officer
Operations Support
Videographer (2)
Graphic Designer
Website Specialist
Community Relations & Public Affairs Specialist
Media Specialist (Broadcast)
AV/Archivist

The Communications & Family/Community Relations Department is the hub of all internal and external communications in the Cleveland Metropolitan School District, where timely and effective communications and community engagement is a team effort.

Communications

Members of the Communications Team work cooperatively with all departments to keep students, parents, staff, citizens and news media informed of events and progress in our schools through print, web and digital video communications.

Family & Community Engagement

Our FACE Team implements programs and activities at the building, district and city-wide level to foster positive relationships between CMSD schools, families and the community-at-large. Family Engagement coordinators encourage, recruit and assist parents, caregivers and citizens to provide support and interventions to help CMSD students and families. FACE team members work with community partners and volunteers to support CMSD students and to meaningfully engage parents and community in the CMSD school experience.

Dallas Independent School District



Enrollment: 157,000 Budget: \$1,105,574

Communication Services

Chief of Communications

Marketing Services

Manager Graphic Designer Marketing and Publications Coordinator Social Media Specialist

News and Information

Director, News and Information News and Information Coordinator Multicultural Media Services Coordinator Bilingual Web Specialist

Web Services

Web Services Manager Web Specialist Bilingual Web Specialist

Dallas Schools Television- DSTV

Director Senior Producer Producer (2) Broadcast Engineer Master Control Operator

Translation Services

Director Specialist (3) Support Staff (8)

Internal Publications

Manager Coordinator



Dallas Independent School District

Marketing Services is responsible for communicating externally with community and stakeholders through publications (Newsline, flyers, brochures), marketing and advertising, e-newsletters (@DallasISD & eFamily), social media (Facebook, Twitter) and photography (Flickr).

News and Information- Dallas ISD's News and Information staff strives to provide local, state and national media with accurate and timely information and news about the Dallas Independent School District. Web Services provides web site design and organization, content management and web application development.

Translation Services provides language support to schools and parents to assist in communicating academic information and promote participation in all school-related activities.

Internal Publications produces the weekly employee newsletter called *The Same Page*, coordinates Bond Program events, and produces other communication materials and documents for Dallas ISD employees.



Dayton Public Schools



Enrollment: 14,515

Office of Public Information

Public Information Officer Communication Specialist/Webmaster Communications Team Leader

The **Public Information Office** is responsible for oversight and coordination of the district's internal and external marketing and communication. We work with an internal information network through regular contact with the district's departments, schools and special centers to gather and share the good news about DPS for general release and publication. Our department is on call to assist schools and departments with everything from event planning and publicity to news conferences and crisis communication. We also oversee the district website and social media accounts.

The department also oversees DPS TV (Time Warner 21), the district's 24-hour educational cable station featuring information and entertainment programming highlighting life in Dayton Public Schools. High school sophomore, junior and senior students in the media arts/radio/television program at Ponitz Career Technology Center produce and host programs on the non-commercial station. The department also oversees WDPS FM, Dayton's only jazz station. The non-commercial radio station is staffed by students and volunteers.





Denver Public Schools

Enrollment: 84,424

Communications Office

Chief Communications Officer
Director of Media Relations
Director of Multicultural Outreach
Director of Marketing
Director of Internal Communications and Culture
Director of Chief Academic Office Communications
Director of Communications for School Improvement Initiatives
Senior Marketing Manager
Transportation Communications Specialist
Manager of Internal Communications
Regional Communications Specialist

Videography Executive Producer Manager of Web Communications Sr. Manager of Intranet Communications

The DPS **Communications Office** informs, engages, unites, and celebrates our community to help ensure that every child succeeds.

Chief Communications Officer- Oversees the department to strengthen the connection between schools and their community.

Director of Media Relations- Oversees media relations, aids schools and principals in promoting events and happenings across the district, assists in external district and school communications and oversees the publications of newsletters in several other languages.

Director of Multicultural Outreach- Responsible for bridging communication gaps for non-English-speaking parents. Lead-host of a DPS sponsored Spanish show named "EDUCA Radio." Directs the publication of the DPS Spanish newspaper, *EDUCA Noticias*, and oversees the publications of newsletters in several other languages.

Director of Marketing- Develops and implements a district-wide marketing strategy to support all schools as well as provides individual marketing support to school leaders.

Director of Internal Communications and Culture- Develops and implements comprehensive communications and employee engagement programs and strategies to support the district's priorities.

Director of Chief Academic Office Communications- Works closely with the Chief Academic Office (CAO) on communication strategies to support the implementation of the CAO's academic priorities.

Director of Communications for School Improvement Initiatives-Supports schools and DPS teams pursuing comprehensive and innovative change targeted toward raising student achievement and engagement.

Denver Public Schools



Senior Marketing Manager- Responsible for regional communications and works with schools to identify and define their key messages, and then implement them through a variety of strategies including brochure development, direct mail, special events.

Transportation Communications Specialist- Responsible for DPS Transportation's district-wide outreach to schools, staff, principals, families and the community. Oversees internal communications including the bi-weekly *Training for Success* newsletter and quarterly *Going Your Way* newsletter, both of which are distributed to all Transportation employees.

Manager of Internal Communications- Responsible for sharing district-wide messages within the DPS community. writes and implements communications as well as develops strategies to best communicate what's happening in the district and to support district priorities.

Videography Executive Producer- Executive producer of videography and 'DPS Features: Showcasing Success in Denver Schools. Collaborates closely with school leaders, teachers and students to develop video stories spotlighting the amazing things happening in the district.

Manager of Web Communications- Responsible for managing the Communications Office website, district homepage, reviewing Share Your Good News online submissions and social media. Also provides support to schools and departments in web strategy including design, branding, and content management.

Senior Manager of Intranet Communications- Oversees the building, development and maintenance of DPS' employee intranet portal.





Des Moines Public Schools

Enrollment: 32,000

Budget: \$150,000 (not including salaries)

Community Relations

Director of Community Relations Communications Specialist Staff Writer Graphic/Web Designer Video Specialist (2)

The Community Relations Department works closely with administration and staff to inform the public and employees about what is happening in the district. The department handles all media requests, publishes the DMPS Community Report and other district and school publications, maintains the district website and social media presence, and creates content for the district's cable channel, DMPS-TV. The director also coordinates legislative relations. Members of the department include the Director of Community Relations, a staff writer, a communications specialist, a graphics/website specialist, and two video production/photography specialists.

Consultants: Flying Hippo (website technical and programming support) - \$25,000 a year, LS2Group (legislative affairs) - \$30,000 a year, SPPG (community outreach) - \$20,000 a project.

Social media is handled by multiple people. Eight to 10 hours a week is the average time spent on social media.



Detroit Public Schools



Enrollment: 49,435 Budget: \$1,300,000

Communications

Chief Communications Officer

Deputy Communications Director/Assistant Superintendent of Community Relations

Executive Director

Program Supervisor-Media Relations/Social Media

Program Supervisor-Audio/Video Production

Program Supervisor-Parent Engagement

The **Communications Department** is responsible for internal and external district communications for the district, as well as all enrollment marketing initiatives, print and online publications, event planning, television operations, partnerships and voluteers and all parent engagement activities. The office also handles all executive level communications.

Consultants: Graphic Designer - approximately \$5,000

Social media is handled by multiple team members. Twenty to 25 hours a week is the average time spent on social media depending on district activities.





Duval County Public Schools(Jacksonville, FL)

Enrollment: 124,918

Communications Department

Public Relations and Marketing

Chief of Public Relations and Marketing
Director, Marketing
Supervisor, External Communications and Media Relations
Technical Manager, External Communications
Technical Manager, Internal Communications
Clerical Support

Web & Visual Communications

Supervisor, Web & Visual Arts Supervisor, Video Communications Coordinator, Video Communications Switchboard Operator(2)

The Communications Department's mission is to increase the public's awareness, understanding, and acceptance of Duval County Public Schools' initiatives by implementing effective public information programs, formulating responsive communications strategies, and fostering collaborative relationships with community stakeholders. The department serves the district's communication needs in the following areas: media relations and external communications, internal communications and publications, district website and graphic design as well as television production.



Fort Worth Independent School District



Enrollment: 80,000

Communications Department

Senior Communications Officer

Multi Media Strategies and Marketing Di

Multi-Media Strategies and Marketing Director

Broadcast Traffic Assistant

Assignment Editor Photographer

External and Emergency Communications Director

Web Master and Creative Coordinator

Branding Coordinator

Communications and Web Coordinator

Public Engagement Director

Public Engagement Administrative Associate

Special Events Coordinator

Parent Engagement Director

Parent Engagement Administrative Associate

Parent Engagement Specialist (3)

Parents Liaison

Receptionist (2)

The Fort Worth ISD **Communications Department** is responsible for media, community relations and district-wide communications. The department also produces many of FWISD's publications, newsletters and Internet content.





Fresno Unified School District

Enrollment: 72,000 Budget: \$1,237,787

Communications Department

Chief Information Officer Communications Analyst Communications Webmaster Media Production Driver Public Information Officer Community Relations Officer Media Production Specialist Executive Secretary

The role and purpose of the **Communications Department** is to build a districtwide communications infrastructure providing timely and accurate information to employees, families and the community; to provide guidance and support to district leadership, departments and sites regarding communications-related issues; and create a variety of materials and tools that facilitates effective and uniform communications of district initiatives to a variety of audiences. An integrated approach to communications is the appropriate approach and means that communications efforts are: supported and modeled by district leadership; embedded in the role of district leaders including administrators and managers; considered an integral part of every major initiative – a communications representative is included as part of the planning team and the initiative has a communications plan. The department also oversees print and online publications, internal communications, event planning, alumni/parent and community engagement, partnerships, public records, social media and website and television operations.

Consultants: Graphic design - \$15,000, Web maintenance - \$15,000

Social media is handled by the chief information officer and communications analyst. Fresno Unified has daily interaction on social media.



Guilford County Schools (Greensboro, NC)



Enrollment: 72,500

Budget: \$422,869 (including Chief of Staff operations)

District Relations

Director of Communications Program Administrator-Communications Program Administrator-Community Relations Program Administrator-Media Relations

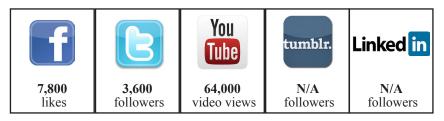
Manager, GCSTV Program Administrator-Broadcast Communications Program Administrator-Digital/Multi-Media Communications

Receptionist/Switchboard Operator (2) Intern/Temp

The **District Relations** department oversees internal (employee) and external communications and public relations. Specific areas of responsibilities include but are not limited to: employee communications, media relations, community relations, school and district marketing, special events, public engagement, social media outreach, web-based communications for district initiatives, communications training and planning, crisis communications and GCSTV-2. The department director also supervises the district switchboard/central office reception.

Consultants: Contracted services - \$73,903.07

Social media is handled by multiple people in the department.





Houston Independent School District

Enrollment: 204,000

Office of Communications

Chief Communications Officer Communications General Manager

Media Relations

General Manager Senior Media Relations Specialist (2)

Administrative Services

Administrative Services Senior Manager
Sales and Services Manager
Manager, External Sales and Production
Records Management Manager
Plant Production Manager (Print Shop)
Plant Production Team Leaders (4)
Digital Prepress Technician
Senior Graphic Designers (2)
Manager of Translation Services
Translators (5)
Account/Budget Clerk II
Senior Customer Services Representative (4)
Mailroom Attendants

Strategic Partnerships

General Manager
Sr. Secretary (2)
Community Relations Liaison
Community Liaisons (4)
Senior Manager, Community Engagement
Manager, Information Center
Special Events Planner
Volunteers in Public Schools Program Administrator

Multimedia

Senior Manager
Executive Producer, HISD TV
Senior Network Engineer Manager
Senior Team Lead/Web Designer
Web Designer (2)
Web Content Administrator
Senior Multimedia Technician
Multimedia Technician
Senior Producer/Director (2)
Producer/Director
Manager, Special Projects
Senior Writer
Writer (2)
Manager, Graphic Design

Family and Community Engagement

General Manager
Manager, Strategic Communications
Specialists (5)
Home Instruction for Parents of
Preschool Youngsters (HIPPY) Specialist
Business Operations Team Lead
Clerk III

HR Strategic Communications

Manager

Bond Communications

Senior Manager Senior Writers (2)

Houston Independent School District



The **HISD Office of Communications** coordinates internal and external district-wide communications and strategic partnerships to increase transparency, support, and confidence in HISD. The Office encompasses Media Relations, Strategic Partnerships, Multimedia and Administrative Services.

HISD Media Relations Office coordinates news coverage of the school district and is responsible for overseeing official communications between the school system and the news media.

HISD Strategic Partnerships helps to identify, develop, engage, and integrate external resources to support schools, students and their families to increase student achievement. The department's divisions or activities include: Community Engagement, Information Center, Special Events, Special Projects and Volunteers in Public Schools.

HISD Multimedia Services maintains the district's website and social media channels, and works with schools to help them create robust and interactive websites. The Multimedia team also produces district-wide publications and the weekly electronic newsletter, *eNews*. In addition, Multimedia Services provides audio/visual support for schools and departments, and operates the district's cable access channel, HISD TV.

HISD Administrative Services Department is responsible for the production, distribution, and preservation of documents for students, patrons, and employees. The department is comprised of the Graphics Department, Printing Services (McCarty Printing and Copy Center), the District Post Office, Records Management, Document Imaging Services Department and Translation Services.





Jefferson County Public Schools (Louisville, KY)

Enrollment: 101,000

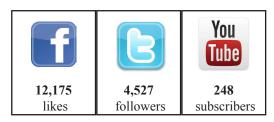
Budget: \$597,900 (not including salaries)

Communications and Community Relations

Executive Director, Communications and Community Relations
Director, Support Services
Director, Volunteer Talent Center
Supervisor, Graphics
Webmaster
PTA Liaison
Specialist Communications
Generalist Communications
Community Relations Specialist
Publications Specialist (2)

Jefferson County Public Schools has an award-winning Communications and Community Relations Department. Our full-service Communications branch creates a variety of materials for the school district – including brochures, newsletters,a cable television program, the annual report, videos, and more – and coordinates recognitions for Board of Education meetings. Our Community Relations division facilitates outreach, adult education, business sponsorships, and partnerships with the Jefferson County Public Education Foundation, among other things.

Social media is handled primarily by the communications generalist and the publications specialist. Five hours a week is the average amount of time spent on social media.



Kansas City Public Schools



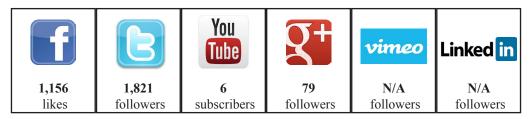
Enrollment: 16,500 Budget: \$750,000

Office of Public Relations and Marketing

Chief Communications and Community Engagement Officer Manager of Public Relations and Marketing Senior Graphic Designer/Webmaster Communications Assistant Video Production Assistant Switchboard Technician

The **Office of Public Relations and Marketing** supports increased academic achievement in KCPS by developing key messaging and enhancing communications to internal and external audiences using existing and emerging mediums. The office also oversees marketing and promotions, print and online publications, event planning, alumni/parent and community engagement, social media and website, television operations and public records.

Social media is handled by multiple people. Seven hours a week is the amount spent on social media.





Little Rock School District

Enrollment: 25,000

Communications Department

Communications Director Events Planner/ParentLink Coordinator LRSD-TV Station Manager Writer, Producer, Graphic Design Specialist Webmaster Receptionist

The Communications Department supports the education mission of the Little Rock School District by creative internal and external communications efforts. These efforts are designed to provide information to staff members, parents and other community stakeholders.

Some of the major responsibilities of the Communications Department include:

- gathering information through surveys and other informal methods
- publishing newsletters for staff and parents
- preparing news releases and designing marketing tools such as advertisements
- planning and implementing special events
- developing and maintaining information on the district's web and social media sites
- assisting schools and departments in web design training
- creating video productions for the district's cable access television channel
- assisting schools and parent recruiters in targeted marketing efforts
- assisting the media with information for broadcast or publication
- providing advice and counsel to the superintendent and administrators regarding public relations issues



Long Beach Unified School District



Enrollment: 81,000

Public Information Office

Director of Public Information Public Information Assistant District Webmaster



Los Angeles Unified School District

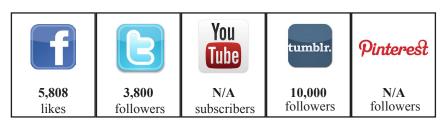
Enrollment: 650,000 Budget: \$1,000,000

Office of Communications

Director of Communications & Media Relations Director of External Communications Director of Internal Communications Associate Director of Internal Communications Public Information Officer (3) Social Media Specialist Administrative Assistant

The Office of Communications oversees all communications in the Los Angeles Unified School District, including internal, external, social media, and the District's television station.

Social media is handled by the social media specialist and a part-time social media person. Ten hours a week is the amount spent on social media.





Metropolitan Nashville Public Schools

Enrollment: 82,000 Budget: \$969,300

Communications

Director of Communications
Assistant to the Director for Communications
Communications Specialist
Communications Assistant
Web Content Manager (2)
Multi-Media Design Specialist
Senior Secretary

The **Communications** office serves as a hub for accurate and clear information about Metropolitan Nashville Public Schools, reaching our community wherever they are and however they communicate. Media relations, internal and external communications, website, automated call system oversight, etc.

Social media is handled by multiple people with one primary being the communications specialist. Five hours a week is the average amount of time spent on social media.



Miami-Dade County Public Schools



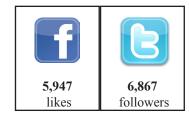
Enrollment: 345,944 Budget: \$1,693,310.00

Office of Public Relations

Chief Communications Officer
Administrative Assistant to Cabinet Member
Director, Community Development and Public Outreach
Director, Community Outreach
Marketing Coordinator
Media Relations Specialist
Administrative Specialist
Educational Specialist
Translation Specialist
School Board Administration Building Communications Specialist
School Board Administration Building Communications Operator

The **Office of Public Relations** directs the District's communication with key stakeholders such as the media, parents, businesses, employees, and other organizations. This bureau utilizes public relations, internal and external communications, information centers, print and online publications, event planning, alumni/parent and community engagement, social media and website, translation services, and public broadcasting to inform and engage the public as to the District's education mission. Communications also coordinates the District's compliance with Florida's Government-In-The-Sunshine and Public Records laws.

Social media is handled by the chief communications officer and the marketing coordinator. Five to seven hours a week is the average amount of time spent on social media.





Minneapolis Public Schools

Enrollment: 34,000 Budget: \$1,700,000

Office of Communications

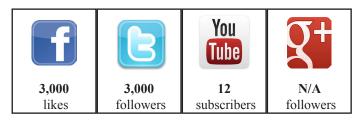
Chief Communications Officer
Director of Media Relations and Public Affairs
Senior Communications and Public Affairs Specialist (2)
Communications and Public Affairs Specialist-Somali
Communications and Public Affairs Specialist-Spanish
Communications and Public Affairs Specialist-Hmong

Broadcast Communications Specialist KBEM Station Manager Communications and Public Affairs Specialist (3) Executive Administrative Assistant

The **Office of Communications** serves over 34,000 students and their families in approximately 80 schools and programs and 6,000 staff members. Our primary functions are to improve MPS' organizational health and culture and engage employees in MPS mission, vision, strategies and values (i.e. "culture of yes"); create strong internal and external support and partnerships to improve school readiness, increase student achievement, and increase the likelihood of high school graduation; and elevate MPS reform strategies and position on important national, state, city and school district issues related to education. The core functions include: providing strategic communications and media relations guidance and counsel on critical issues, including crisis communications, managing internal and external communications concerning MPS, managing marketing for school district, departments and schools; promote positive news and information through news media; produce ad placements and other consistent communications in media venues, providing language translation and interpretation in Hmong, Somali and Spanish; manage differentiation and cultural relevancy of content to multi-lingual and multi-cultural stakeholders and video production services/Channel 15 television programming.

Consultants: Graphic design - \$20,000, Strategic communications counsel - \$20,000, Video production - \$20,000

Social media is handled by the communications and public affairs specialist. Ten hours a week is the average amount of time spent on social media.



Norfolk Public Schools



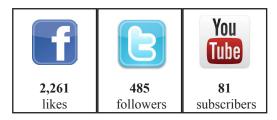
Enrollment: 33,000

Communications and Public Relations

Communications Senior Director Public Relations Coordinator Senior Coordinator of Web Technologies Web Technologies Coordinator Channel 47 Manager Video Production Specialist (3) Telecommunications Technical Specialist Administrative Secretary

The Communications and Public Relations office communicates internally/externally to our customers (students/parents/staff/community/businesses/faith-based, etc.) our school district's message through media relations (media outlets/web/public forums/TV/print, etc.) and highlight/promote the school district's Strategic Plan/Mission/Goals/School Board. We also manage all Freedom of Information Act inquiries.

Social media is handled by the communications senior director, public relations coordinator, web technologies coordinator and the senior coordinator of web technologies. The department dedicates time to social media everyday and throughout the day.





Oklahoma City Public Schools

Enrollment: 44,600 Budget: \$1,120,206.75

Communications and Community Relations

Executive Director of Communications and Community Relations
Director of Media Services
Manager of Creative Services
Administrative Assistant
Copy Technician
Press Operator I
Press Operator II
District Receptionist

The Communications and Community Relations team supports the administration with counsel, crisis communications, public relations campaigns and media relations. In addition to addressing media requests, the Communications and Community Relations office handles Open Record Requests. It also organizes, facilitates, and communicates results from community meetings and focus groups. Event planning at the district level and customer service training is also organized by the Communications and Community Relations team. The Communications Office also produces and/or supervises all printed materials for the district. This includes designing and producing pieces such as: the student-parent handbook, graduation programs for every high school in the district, business cards, letterhead and envelopes, the district calendar, and the district's statistical profiles. Copying services are also a function of the Communications and Community Relations Office. This is includes copying all board related agendas, minutes, and other non-color copying requests. Additional district services provided by the Communications and Community Relations office include: graphic design, district web page development and maintenance, district switchboard/reception, copy services, printing (1 color press) and mailings (school/interoffice mail and U.S.).

Consultants: PR Firm - \$25,000, Research Firm - \$15,000

Social media is handled by multiple people, but primarily the creative services manager and media services director. Ten hours a week is the average amount of time spent on social media.



Orange County Public Schools (Orlando, FL)



Enrollment: 183,562 Budget: \$2,120,770

Public Relations

Public Relations

Director

Senior Manager

Senior Specialist

Graphic Arts Coordinator (2)

Senior Manager

Finance/Payroll Clerk

Administrative Specialist

Media Relations

Senior Manager

Senior Specialist

Public Information Office

Senior Administrator

Administrative Secretary

Specialist

Customer Relations Clerk (3)

Video Services

Senior Manager

Secretary

Video Production Tech (3)

Video Producer/Director (2)

Tech Support Representative Senior

Community Resources

Senior Manager

Senior Specialist (2)

Events Coordinator

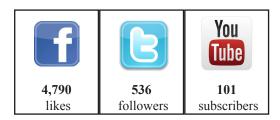
Personnel/Benefits Clerk (2)

Support Services Clerk

The **Public Relations** department executes internal and external communication and public relations work, employee recognition programs, media relations, public information services, sales and marketing, video production and broadcasting, volunteer and business partner relationships, graphic design, web content and collateral media production.

Consultants: Scriptwriter - \$6,000, Software maintenance - \$5,201

Social media is handled by four employees. Two hours a week is the average amount of time spent on social media. Facebook is the primary social media tool used. Twitter is directly linked to FaceBook. The same content is shared on both social media sites.





School District of Palm Beach County

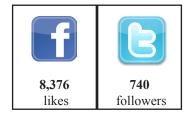
Enrollment: 178,000 Budget: \$985,000

Department of Public Affairs

Chief Public Information Officer Executive Secretary Public Affairs Specialist (3) Volunteer Coordinator Volunteer Coordinator Secretary Business Partnership Coordinator Public Records Coordinator Public Records Secretary Web Technician Telephone Operator (2)

The **Department of Public Affairs** supports student achievement and parent involvement through a wide range of communication services and products, including public information, public records, media relations, school public relations and marketing, tri-lingual parent and community events and activities, volunteers, business partnerships, student and employee recognition and web and telephone information services.

Social media is handled primarily by one public affairs specialist, but content input is received from each specialist. Fifteen to 20 hours a week is the average time spent on social media.



Portland Public Schools



Enrollment: 47,000 Budget: \$647,000

Community Involvement and Public Affairs

Executive Director Senior Communications Manager (2) Government Affairs Director

The Community Involvement and Public Affairs (CIPA) department keeps the community informed about all aspects of Portland Public Schools. This include: news and events, educational programs, student achievement results, school funding, emergencies, and major school district issues and initiatives. CIPA is also responsible for employee communications, school marketing and government relations, social media and website, public records, print and online publications.

Consultants: Photographers and other vendors as needed.

Social media is handled by all staff who provide content for each platform. On a weekly basis there are multiple posts a day, including weekends.





Providence Public School District

Enrollment: 23,600 Budget: \$242,000

(includes salaries and benefits for Director, Spanish Translator, Clerk)

\$270,000 Title I

(includes salary and benefits for Parent and Public Information Specialist)

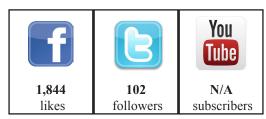
Office of Communications

Director
Parent and Public Information Specialist
Spanish Translator
General Clerk

The Providence Schools **Office of Communications** handles media relations (including crisis communications and management); publications; internal and external communications, Spanish translation and management of vendors for translation to other languages as needed; speechwriting; editorial services and support to senior administrators; graphic design support to schools and other district offices; advertising; Web site management (using a CMS) and technical support/training for school Web Information Providers; special events support; and, of course, more as the need arises.

Consultants: Writer - \$36,000, Web Content Management - \$2900

Social media is a shared duty by the director and parent & public information specialist. Superintendent, CAO and others also tweet in their official capacities. Video production for use on YouTube is mostly by a technical specialist who works within our Career & Tech High School. Occasional video shot by our department at various events. Two to three hours a week is the average amount of time spent on social media.



Richmond Public Schools



Enrollment: 23,000

Office of Public Information

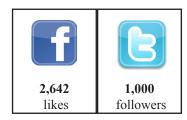
Public Information Officer Media Technician RPS TV Station Manager Public Relations & Marketing Specialist (2) Administrative Office Associate Copy Center Technician

The mission of the **Public Information Office** is to communicate the district's goals, objectives and success to both internal and external stakeholders-including employees, students, parents civic organizations and area businesses - through a comprehensive multi-tiered public relations/marketing program.

The Public Information Office communicates to both internal and external audiences about broad-ranging issues and events involving Richmond Public Schools. The office manages the central media relations, marketing and television production operations for the District.

The Office:

- produces and distributes several publications that showcase RPS students, staff, administration and partners, including InFocus;
- develops and produces television programming highlighting RPS students, staff and partners;
- produces editorial, video, and visuals for the district's website;
- organizes special events for RPS;
- promotes print, radio and television coverage of RPS news and activities; and
- provides crisis communications





Rochester City School District

Enrollment: 28,600

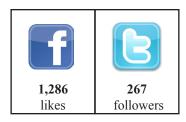
Office of Communications

Chief of Communications
PR Specialist/Assistant to the Chief of Communications
Graphic Designer
Senior Technical Director/Webmaster
Television Production Specialist
Spanish Translator
Switchboard Operator

The **Office of Communications** is responsible for outreach and messaging to parents, staff, and community stakeholders on behalf of District and school administrators. We also are responsible for routing calls from the District switchboard and translation for schools with large Spanish-speaking populations. We also prepare a significant amount of school based informational or crisis communications, plus urgent or emergency communications District-wide through an automated call / text system.

Consultants: We contract with outside services for web hosting and the automated calling system, but not outside consultants for content.

Social media is handled by the pr specialist and assistant to the chief of communications. Two hours is the average amount of time spent on social media.



Sacramento City Unified School District



Enrollment: 44,000 Budget: \$669,907

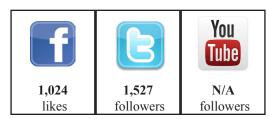
Communications Office

Chief Communications Officer Administrative Assistant Manager II Webmaster/Communications Specialist

The **Communications Office** is responsible for promoting the good work of students, teachers, principals and staff via several communication tools, including the E-Connection electronic newsletter, press releases, social media and website postings, cable access television and Connect-Ed phone calls. The department also produces promotional materials including posters, videos, brochures and pamphlets, provides support to school websites and provides various internal communication services.

Consultants: Digital deployment - \$29,000, TV Eyes - \$3,600, Fruitridge Printing - \$17,000, Mail Chimp - \$1,500

Social media is handled by multiple people. Five hour a week is the average amount of time spent on social media.





Saint Louis Public Schools

Enrollment: 27,500 Budget: \$1,591,067.44

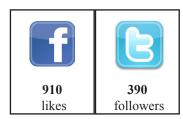
Office of Public Information

Executive Director of Communications Media Relations Coordinator Community Outreach Coordinator Marketing Coordinator Webmaster Television Station Manager

The **Office of Public Information** serves the school community by giving more than ordinary school updates. The department has developed insightful ways to deliver information about current issues and events. Entities such as the District's Channel 988 cable-TV station, the *School & Home* newspaper, *Parent Pulse* newsletter, Parent Pulse monthly e-mail, and brochures like School Facts and the Magnet School Guide supply essential information to our parents and the community. The office oversees event planning, alumni and parent and community engagement, social media and website and public records.

Consultants: Marketing/Advertising Agency - \$150,000

Social media is handled by two people. Four hours a week is the average amount of time spent on social media.



Saint Paul Public Schools



Enrollment: 39,000 Budget: \$1,893,000

Communications, Marketing and Development

Director
Management Assistant
Communications & Marketing Senior Associate(2)
Hmong Translation Specialist
Karen Translation Specialist
Senior Communications & Development Specialist

Translation Services Coordinator
Fund Development Coordinator
Program Assistant
Somali Translation Specialist
Audio Visual Technician
Marketing & Media Relations Coordinator

Communications, Marketing and Development:

Communications

- Sharing information on various activities of the school district with members of our community
- Working with media partners to share information about the District's exceptional students and staff
- Supporting schools and their individual communities, helping to facilitate communication between each other

Marketing

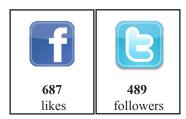
- Sharing the good news of the district by highlighting exceptional staff, students and schools
- Developing effective social media and website communications
- Building awareness of the important work being done in our schools

Development and Grants

- Identifying and crafting classroom/school grant proposals to help fund educational programs for SPPS students
- Helping SPPS staff navigate the policies and procedures tied to seeking grants

Consultants: Haberman, Public Relations

Social media is handled by multiple people. Five hours a week is the average amount of time spent on social media





San Diego Unified School District

Enrollment: 132,000

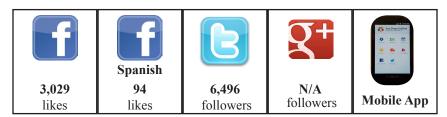
Communications Department

Communications Director
Administrative Assistant
Information Services Specialist- Employee, Parent and Community Communications
Information Services Specialist- External Communications
Webmaster
Multimedia Specialist
Proposition S Communications Supervisor
Printing Supervisor
Print Operator

The mission of the **Communications Department** is to provide accurate and timely information to the school community and the general public about the district. The department also supports schools and district departments with a centralized printing services operation. The Communications Department is under the Chief of Staff and District Relations Division.

The Communications Department supports schools, departments and executive management with internal and external communications. Responsibilities include crisis communications, media relations, employee communications, website development and maintenance, issues management, event management, parent communications and graphic design.

Communications staff are also the content producers for the district's Twitter and Facebook pages, constantly on the outlook for new ways to communicate better with our families and community. Products produced by the department include the district website, publications such as the *Facts for Parents*, photographs used on the website, digital publications such as *Newsline* and *Friday Notes*, production of the Board of Education telecasts, as well as videos and promotional material. Printing services handles in-house or coordinates outsourcing of duplicating thousands of pages of instructional and other material every year.



San Franciso Unified School District



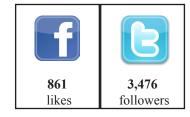
Enrollment: 56,000 Budget: \$552,649

Public Outreach and Communications Department

Director of Communications
Public Relations Coordinator
Public Relations Assistant
Internal Communications Manager
Website Coordinator (funded by SFUSD IT Department)

- Facilitate the district's timely and accurate response to an average of 2,000 unique requests annually from members of the media.
- Share information about school site and District news through producing media events, web based and print publications, and through social media.
- Support principals and other district leaders with communications planning and execution, e.g., priority initiatives and risis communications.
- Review and approve community agency requests to distribute information and coordinate the employee recognition (RAVE) program.
- Maintain and develop SFUSD's tri-lingual external website, which receives an average of 100,000 unique visitors monthly, by training and supporting over 100 website content owners district-wide and conducting site audits and user studies to inform site improvements.

Social media is handled by two people. The district's Facebook, Twitter and blog accounts are under the supervision of the communications director and managed daily by the communications assistant.





Santa Ana Unified School District

Enrollment: 56,000 Budget: \$419,552.91

Communications

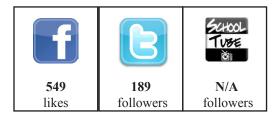
Chief Communications Officer Administrative Secretary Media Design Production Specialist Media Production Technician

The **Communications Office** is responsible for gathering and sharing news and information on today's SAUSD related to:

- •The philosophy of the Santa Ana Unified School District and its programs
- •The District's partnerships, special events, awards and recognitions
- •Collaborations with constituents and supporters including parents, teachers, educators and administrators, community leaders and elected officials

We handle media relations and are responsible for publicizing and promoting positive school district news. The office also oversees the operation of SAUSD's District TV, Channel 31, which broadcasts throughout the Santa Ana Community on the Time Warner Cable Network and via AT&T's U-Verse system.

Social media is handled by the chief communications officer, administrative secretary and media production specialist. One hour a week is the time spent on social media.



Shelby County Schools (Memphis, TN) formerly Memphis Public Schools

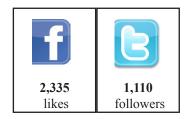


Enrollment: 140,000

Office of Communications

Chief of Communications
External Communications Manager
External Communications Analyst
Internal Communications Manager
Internal Communications Analyst
Graphic Services Specialist
Webmaster
Graphics Advisor
Administrative Assistant

The **Office of Communications** produces the district's official statements, news releases, publications and employee notifications. We also manage the district website, official social media accounts and provide graphic services for school/district publications.





Toledo Public Schools

Enrollment: 23,000 Budget: \$253,900

Communications Department

Director of Communications Administrative Assistant

The Communications Office for Toledo Public Schools manages all district communication efforts including media relations, public relations, marketing, website, publications and community outreach. It maintains the district's intranet page and internal communications, along with alumni relations, coordinates sponsorships for events and event management. The office handles crisis communications for the district, acts as board liaison and oversees board committee. It writes reports, speeches, etc. for the superintendent and cabinet, coordinates superintendent's student leadership committee and acts as district representative to several outside agencies/partners. The office also handles photography at numerous events.

Consultants: Web maintenance - \$3,500 a year, local advertising agency - amount varies, local freelance designer - amount varies

Social media is currently only a website, which we are in the process of redesigning. We are looking at contracting with our web designer to maintain the content of the site this school year. TPS does not have a district Twitter or FaceBook presence - several top administrators have their own Twitter accounts. We hope to launch a social media presence this year.

Wichita Public Schools



Enrollment: 50,639 Budget: \$949,260

Communications, Marketing and Development

Cooperative Education Student Assistant (part time)

Media Productions Assistant

Division Director

Division Secretary

Communication Specialist, Media Relations

Technical Assistant, Graphic Design

Technical Assistant, Employee Recognition/Events/Special Projects

Partnership-Mentor Coordinator

Cable Technician

Media Productions Supervisor

Spanish language Communications Specialist (5 hours per week)

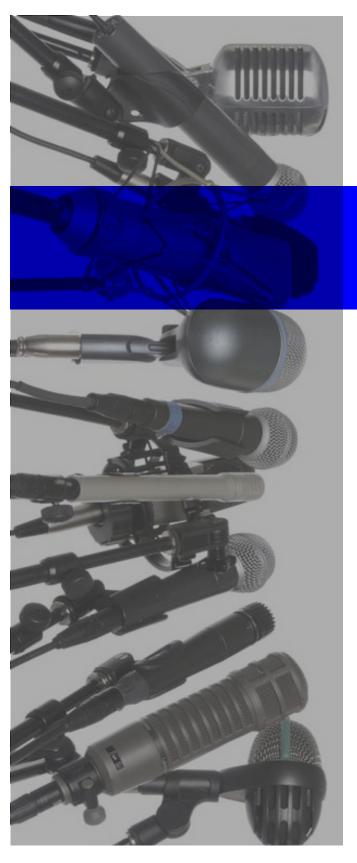
Parent and Community Support Mediator Parent and Community Support Secretary Producer/Director (2)

The **Marketing and Communications Division** is charged with fulfilling the mission of the district by creating and enhancing relationships and outcomes that support: an environment of mutual trust, two-way dialouge between the district and its stakeholders; the educational needs of all Wichita students; and positive family and community perceptions. The division includes the following departments: marketing and communications, media productions, parent and community support, and partnership-mentor development.

Consultants: Only occassionally, based on the nature of the project. Outside consultants are not used on a regular basis.

Social media is handled primarily by one person, the communcations specialist/media relations, with the division director as a back up. Three hours a week is the average amount of time spent on social media.



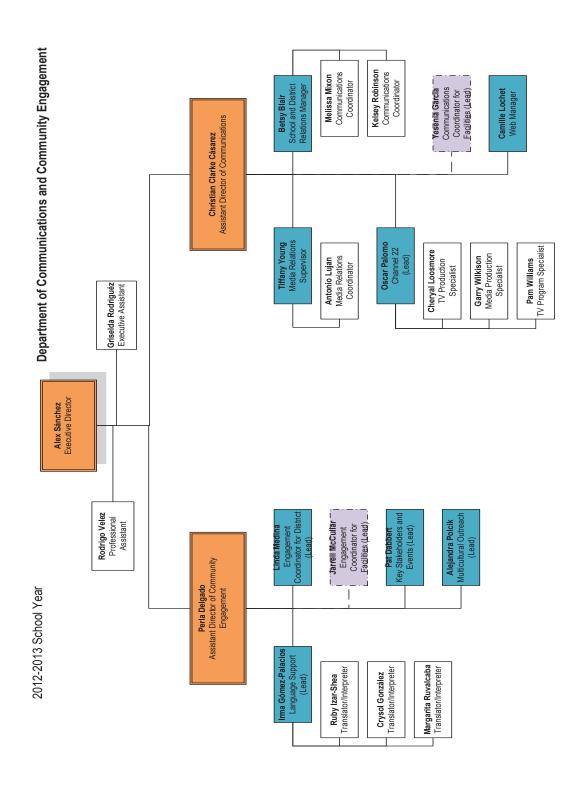


APPENDIX A Organizational Tables

- 1. Austin Independent School District
- 2. Baltimore City Public Schools
- 3. Dayton Public Schools
- 4. Fort Worth Independent School District
- 5. Fresno Unified School District
- 6. Jefferson County Public Schools
- 7. Little Rock School District
- 8. San Diego Unified School District

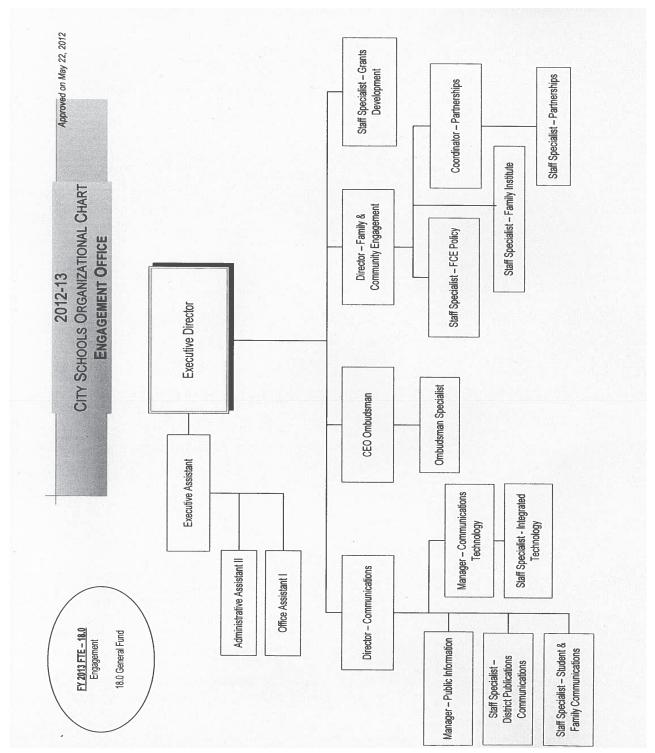
Austin Independent School District





Baltimore City Public Schools

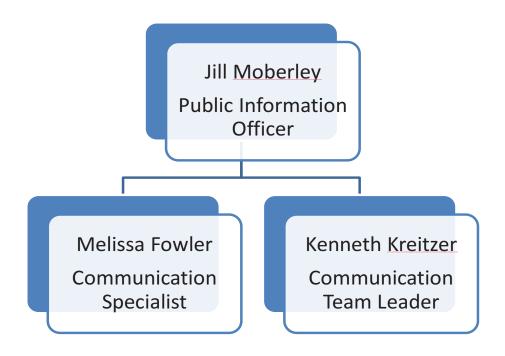


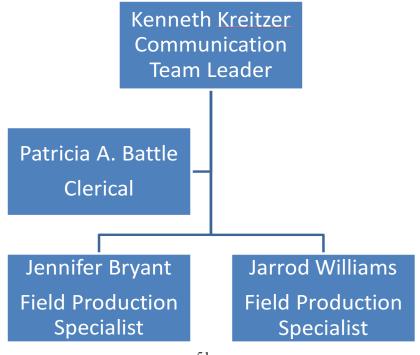


Dayton Public Schools



ORGANIZATIONAL CHART/PUBLIC INFORMATION OFFICE FY13





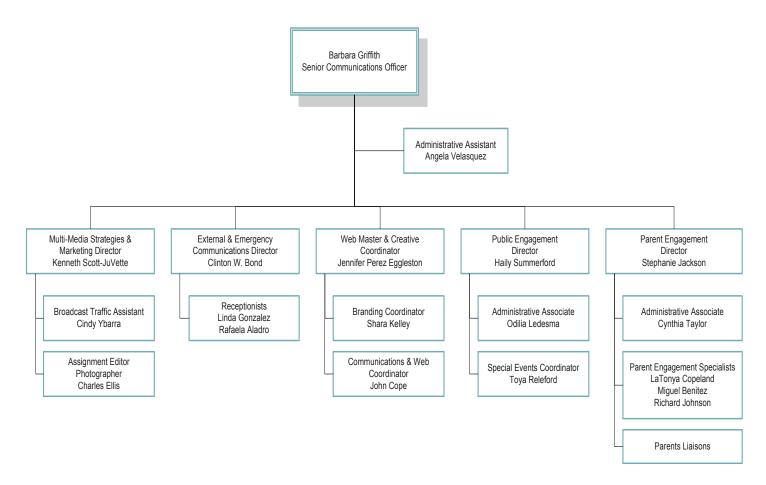
Fort Worth Independent School District



Communications Department

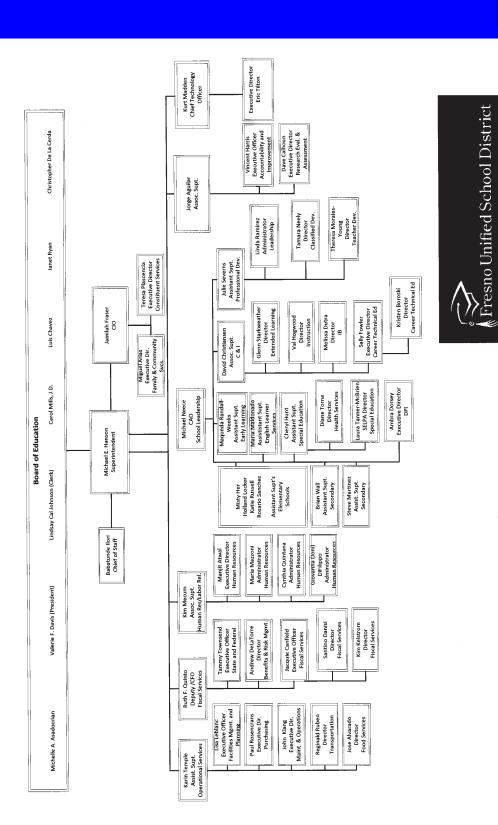






Fresno Unified School District

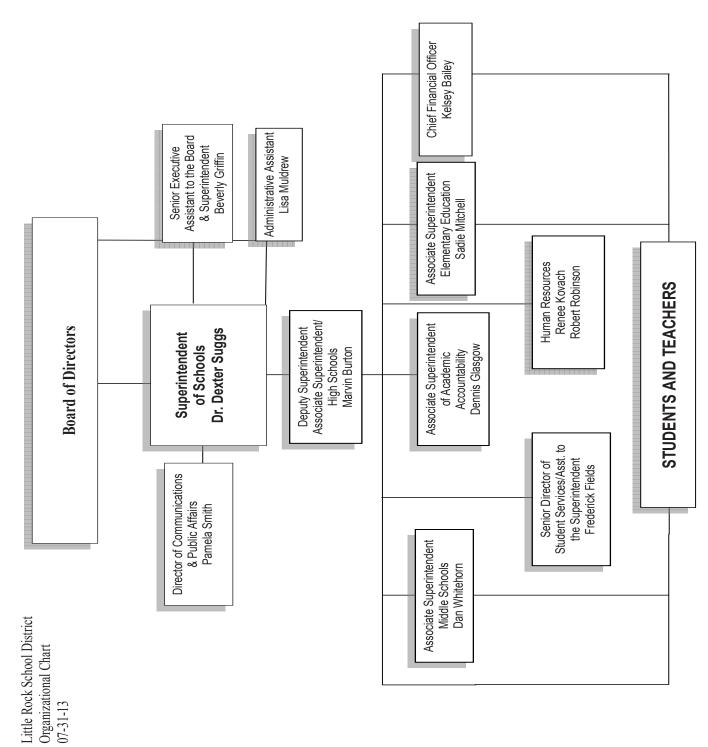




Approved May 9, 2012 Revised April 2013

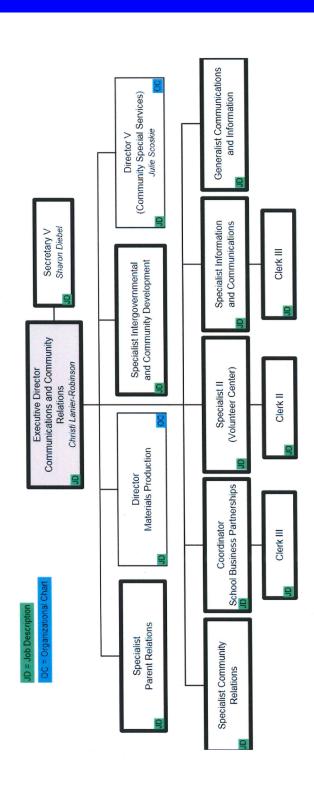
Little Rock School District





Jefferson County Public Schools



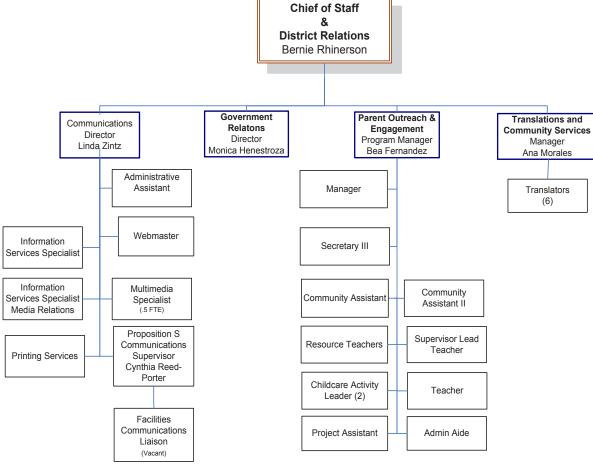


San Diego Unified School District





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